



Building Bridges to Net Zero



Public Housing (Section 9) Utility Incentives

Possible Models for Assisted Housing

Energy Performance Contracts (EPC)

- Program began in 1987
- Approved by HUD to conduct a utility-saving retrofit using 3rd party funds
 - PHAs are *always permitted* to conduct utility-saving retrofits
 - Only eligible for EPC Incentives with approval
- Over 300 EPCs (2014)
- Leveraged over \$1.1 billion (2012)



Energy Performance Contracts

- Typically, the non-HUD funds come in the form of a loan, lease, or bond. Grants may be included
 - Some form of 3rd party financing required
 - Typically - Energy Services Company (ESCO)
 - E.g. Siemens, Honeywell, etc.
 - Less often – PHAs “self develop”
 - Denver, Charleston, etc.
- PHAs use resultant utility cost savings to repay:
 - Upfront investment
 - Financing cost
 - Supplement PHA expenses
- 3 possible incentives



Energy Performance Contracts

- Frozen Rolling Base:
 - Locks in pre-retrofit utility consumption
 - Baselines are a 3 year average
 - Usually some adjusting (occupancy/capital improvements)
 - Applies it to current rate
 - Allows PHA to keep the difference between post-retrofit costs and their subsidy
 - 75% rule



Energy Performance Contracts

- Add-On Subsidy:
 - Utility costs paid as is
 - Provides a PHA with extra funding through a line item
 - Covers annual debt service & project costs
 - Unless savings for the year associated with it are lower (then get the savings)
 - Verified with M&V



Energy Performance Contracts

- Resident-Paid Utility Incentive:
 - When tenants pay their own utility bills, they receive a rent discount from the PHA (for the estimated amount).
 - PHAs request that amount (per resident) of HUD
 - PHAs reduce their utility allowances following a retrofit
 - Effectively raise the rent (in proportion to utility bill decrease)
 - Tenants total expenses (Rent+Utilities) should not change
 - PHAs continue to ask HUD for the pre-retrofit amount
 - Ensures PHAs capture higher rent payments without reduced funding from HUD



Energy Performance Contracts

- Typical Project Process:
 - Request for proposal (approved by field)
 - Conduct an Investment Grade Energy Audit (IGEA)
 - Design a package of Energy Conservation Measures (ECMs) that will **pay back in 20 years or less**
 - Submit for HUD Energy Center approval
 - Execute Financial and Energy Service Agreement (if there is an ESCo)
 - Construction
 - Assess Utility Savings through Measurement & Verification (M&V)



Rate Reduction Incentive (RRI)

- Given when PHAs make a special effort to negotiate a discount in their utility rates with their provider
 - PHAs retain 50% of the difference
 - Combined with an EPC, 100% of the difference is retained by the PHA
 - Must be requested and approved
 - By Field Office
 - Currently solar PPAs are popular and accepted applicant
 - Recent guidance around RRI and renewables



Utility Conservation Pilot (UCP)

- EPCs have proven effective at large scale projects with sophisticated PHAs
 - Less use by smaller PHAs
- The UCP made it into 2016 President's budget
 - Designed to be simpler and more accessible
 - Doesn't require 3rd party financing
 - Has a set rolling base



Utility Conservation Pilot

- At the start of the project a PHAs consumption would be set
 - Based on previous 3 years
 - Adjusted as necessary
- Then in subsequent years it would be rolled down (1% consumption decrease a year)
 - Incentive ends when rolled down consumption=actual consumption or after 20 years
- Pilot not yet passed many of finer details have not been worked out
 - Input is welcomed



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